



First Program Year Action Plan

The CPMP First Annual Action Plan includes the [SF 424](#) and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

Narrative Responses

GENERAL

Executive Summary

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Program Year 1 Action Plan Executive Summary:

The City of Glendale's Executive Summary is located in Section I of the FY2010-FY2014 Consolidated Plan, which precedes this section.

General Questions

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

Program Year 1 Action Plan General Questions response:

Geographic allocation. The City of Glendale's public services component of CDBG is allocated citywide. Public service grants are provided for assistance to special needs populations, including persons who are homeless and at-risk of homelessness, victims of domestic violence (including children), low-income seniors, low-income adults and families, low- and moderate-income youth and their families, at-risk youth, persons with disabilities and persons with substance abuse problems. Public service dollars are also allocated to provide legal services to households facing legal problems that are associated with civil rights and fair housing issues.

The physical improvement activities funded with CDBG will be located in the city's low- to moderate-income Census Tracts (i.e., where 51 percent or more of households earn less than 80% of the HUD-defined area median income), primarily in the city's downtown redevelopment target area. Maps showing the city's low- to moderate-income Census Tracts and Block Groups appear at the end of this section. The city's low- to moderate-income Census Tracts and Block Groups are primarily concentrated in the central and southeast portion of the city.

Physical improvements activities that occur outside of the city's designated redevelopment area will benefit limited clientele (special needs) populations.

Maps showing the city's low- to moderate-income benefit areas and where the FY2010-FY2011 area-benefit activities will be located are attached to this section. Minority and income concentration maps are located in Section II - Housing Market Analysis.

Prioritization of funds. The City of Glendale prioritizes its funding allocation of CDBG and ESG in the following manner: 1. Assistance to persons with special needs, including persons who are homeless and at-risk of homelessness; victims of domestic violence; youth; abused and neglected children; persons with disabilities; frail elderly and elderly, and persons with substance abuse problems. 2. Low- and moderate income households who are first-time homebuyers. 3. Low- and moderate-income households who are in need of home repairs.

Obstacles to meeting needs. The greatest obstacle to helping unmet needs in the City of Glendale is lack of funding. To mitigate this obstacle, the city contributes a substantial amount of General Fund monies each year to housing and community development activities. In FY2010-FY2011, the city will use approximately \$3 million of General Fund monies to support neighborhood revitalization, public service and economic development activities.

Managing the Process

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 1 Action Plan Managing the Process response:

Lead agency. The City of Glendale Community Revitalization Division is the lead

agency within the city that is responsible for overseeing development of the Consolidated Plan, as well as administering the HUD block grants.

Community participation and organizational consultation. The City of Glendale FY2010-FY2014 Consolidated Plan was prepared with a strong emphasis on community participation from nonprofit organizations in the city and city residents. The city held three (3) public hearings during the Consolidated Planning process for city residents, community groups, and one targeted to representatives of nonprofit agencies. More than 900 invitations were sent to representatives of nonprofit agencies and other stakeholders notifying them of the public hearings. The announcement was also published in The Glendale Star and posted on the city's website. Finally, notices about the public hearings were distributed to all neighborhood contacts in the city, all registered homeowners associations, all Community Volunteer Program participants, all GU 101 Alumni, the city's Commission on Neighborhoods, the Chamber of Commerce, the Mayor's and City Council Members' email distribution lists, the city's Community Development Advisory Committee and the city's Housing Advisory Committee. Copies of the notifications appear in Section III - Citizen Participation Plan, of this report.

The nonprofit public hearing was held in the City Municipal Office Complex on January 28, 2010. The hearing began with a presentation of the CDBG program by Crystal & Company (including viewing of the CDBG video). City staff described how CDBG funds are currently allocated in Glendale. The hearing then moved to a "consensus process" where the attendees were asked their opinions on the most needed housing and community development activities in the city, including those targeting special needs populations. Attendees were also asked to assist with completion of the Consolidated Plan priority needs housing and community development tables.

Individuals who could not attend the nonprofit public hearing were invited to provide written comments regarding the Consolidated Plan and related needs to the city. In addition, the city consulted with its Housing Authority during the development of the Consolidated Plan by including the Housing Authority representatives in planning meetings, conducting interviews with Housing Authority management, and inviting the Housing Authority and Commissioners to the public hearings.

Enhancing coordination. During the FY2010-FY2011 program year, the City of Glendale will continue to foster partnerships and collaboration among and between nonprofit and private organizations. In addition to General Fund contributions, the city will continue to provide programs such as the city's Community Volunteer program through which residents can donate time and resources. Volunteers help persons with housing needs; participate with the Police Department for crime prevention; and a mediation program. Partners in Progress allows residents to take a proactive approach to live in a clean, healthy and safe neighborhood by helping Code Enforcement to identify problem properties and need for disposal of unwanted items.

Citizen Participation

1. Provide a summary of the citizen participation process.
2. Provide a summary of citizen comments or views on the plan.

3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool. Program Year 1 Action Plan Citizen Participation response:

Summary of citizen participation process and efforts to broaden participation.

The development of the city's Consolidated Plan was a focused collaborative process whereby the Community Revitalization Division sought broad public input to develop a plan reflective of the needs of the entire community. The city held three (3) public hearings during the Consolidated Planning process for city residents and community groups, and one public hearing targeted to representatives of nonprofit agencies, and one public hearing with the Community Development Advisory Committee. More than 900 invitations were sent to representatives of nonprofit agencies and other stakeholders, notifying them of the public hearing. The announcement was also published in The Glendale Star and posted on the city's website. Finally, notices about the public hearings were distributed to all neighborhood contacts in the city, all registered homeowners associations, all Community Volunteer Program participants, all GU 101 Alumni, the city's Commission on Neighborhoods, the Chamber of Commerce, the Mayor's and City Council Members' email distribution lists, the city's Community Development Advisory Committee and the city's Housing Advisory Committee. Copies of the notifications appear in Section III - Citizen Participation Plan, of this report. The notifications contained instructions and a phone number for how Spanish speakers could obtain information about the Consolidated Plan process.

Section III contains the city's full Citizen Participation Plan. To encourage involvement of the city's minorities, non-English speakers, low-income persons and persons with special needs (including persons with disabilities), the city made a strong effort to involve the organizations that assist these populations, including the housing authority, in the Consolidated Plan process. Indeed, the city held a special public hearing for representatives of such organizations during the Consolidated Planning process. In addition, the city made its Draft Five-Year Consolidated Plan available to its housing authority, public libraries, community centers and on its website.

Public comment opportunities and comments received. The City of Glendale's public comment period for the Consolidated Plan, Five-Year Strategic Plan and One-Year Action Plan occurred in two parts. During the public outreach process, the city had an email address available through which citizens could send input about the greatest housing and community development needs in the city; written comments could also be mailed to the city. Comments were accepted throughout the public input process. The 30-day comment period for the Strategic Plan and Action Plan occurred between March 26, 2010 and April 26, 2010.

During this period, the city made its Draft Five-Year Consolidated Plan and One-Year Action Plan available to its housing authority, public libraries, community centers, libraries and on its website. The city held a final public hearing to collect public and organizational input about the Draft Consolidated Plan, Five-Year Strategic Plan and One-Year Action Plan on April 27, 2010.

Individuals who could not attend the nonprofit public hearing were invited to provide written comments regarding the Consolidated Plan and related needs to the city. Throughout the public comment process, the city had an email address created specifically to receive comments on the Consolidated Plan (Con-Plan@GlendaleAZ.com). The e-mail address remained active throughout the process, even beyond April 26, 2010.

A copy of the comments received during the public comment period and the city's responses appear at the end of Section III - Citizen Participation Plan and Activities.

**COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM (CDBG)
CDBG FY 2010-2011 FUNDING ALLOCATIONS FOR
PUBLIC SERVICES ACTIVITIES**

AGENCY / ACTIVITY NAME	OBJECTIVE / OUTCOME	PRIORITY NEED	ANNUAL ACTION PLAN GOALS		CDBG FUNDING
Homeless					\$60,000
Central Arizona Shelter Services (CASS)	Men's Outreach Shelter	Homeless	325	Individuals	15,000
Society of St. Vincent de Paul, OLPH	Keeping Families United	Homeless	300	Individuals	45,000
Domestic Violence					\$41,050
Community Information and Referral	CONTACS Shelter Hotline	Domestic Violence	2,663	Individuals	10,000
Chrysalis	Non-Residential Counseling Programs	Domestic Violence	115	Individuals	10,250
A New Leaf	Faith House Emergency Shelter	Homeless & Domestic Violence	20	Individuals	20,800
Seniors					\$86,959
Duet, Partners in Aging	Independence for Seniors Through In-Home Services and Transportation	Seniors & Persons w/Disabilities	95	Individuals	12,000
St. Mary's Food Bank Alliance	Home Food Delivery	Seniors	400	Individuals	29,959
YWCA of Maricopa County	Congregate Meals Program	Seniors & Persons w/Disabilities	823	Individuals	45,000
Youth					\$47,675
Back to School Clothing Drive	Provide Clothing & Supplies to Glendale youth	Youth	225	Individuals	10,000
Boys & Girls Clubs of Metropolitan Phoenix	Glendale Branch After-School Program	Youth	800	Individuals	15,000
Glendale Union High School District	Glendale High School Health Care Clinic	Youth	100	Individuals	12,675
A New Leaf	Juvenile Alternatives in Glendale	Youth	194	Individuals	10,000
Disabled					\$20,000
Catholic Community Services dba Valley Center of the Deaf	Services for the Deaf-Blind	Persons w/ Disabilities	5	Individuals	10,000
Foundation for Blind Children	Infant Program & Parent Education	Persons w/ Disabilities	37	Individuals	10,000

General Assistance					\$74,470
Community Information and Referral	211 Arizona Social Services Information Service	Households	18,420	Individuals	22,000
Community Legal Services	Removing Barriers to Access to Justice for Low-Income Residents	Households	437	Individuals	22,470
St. Mary's Food Bank Alliance	Emergency Food Box Program	Households	9,600	Individuals	30,000
TOTAL CDBG FUNDING FOR PUBLIC SERVICES ACTIVITIES					\$330,154

COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM (CDBG)

CDBG FY 2010-2011 FUNDING ALLOCATIONS FOR REHABILITATION-RELATED ACTIVITIES

Agency	Activity Name	Target Group	Annual Action Plan Goals	CDBG Funding
CDBG FUNDING FOR REHABILITATION-RELATED PHYSICAL IMPROVEMENT ACTIVITIES				\$237,183
COG – Community Revitalization Division	<u>Residential Rehabilitation Program</u>	5 Hsg. Units	87 TOTAL	237,183
	<u>Roof Repair/Replacement Program</u>	20 Hsg. Units		
	<u>Exterior Rehabilitation Program</u>	20 Hsg. Units		
	<u>Lead-Based Paint Hazard Program</u>	32 Hsg. Units		
	<u>Temporary Relocation Program</u>	10 Hsg. Units		
	<u>Rehabilitation Delivery Costs Voluntary</u>	5 Business and/or		
	<u>Demolition/Clearance for Slum/Blight Program Voluntary</u>	/Hsg. Units 3 Hsg. Units		
	<u>Demolition/Clearance for Low/Mod</u>	2 Hsg. Units		
	<u>Demolition/Clearance for Spot Slum/Blight</u>			

CDBG FY 2010-2011 FUNDING ALLOCATIONS FOR PHYSICAL IMPROVEMENT ACTIVITIES

Agency	Activity Name	Target Group	Annual Action Plan Goals	CDBG Funding
CDBG FUNDING FOR HOUSING-RELATED PHYSICAL IMPROVEMENT ACTIVITIES				\$490,521
Arizona Bridge to Independent Living (ABIL)	Glendale Home Accessibility Program (GHAP)	Persons w/ Disabilities	22-Housing Units	90,521
Community Services of Arizona, Inc (CSA)	Emergency Home Repairs Program	Seniors & Persons w/ Disabilities	225-Housing Units	400,000

CDBG FUNDING FOR PUBLIC FACILITY AND INFRASTRUCTURE IMPROVEMENT ACTIVITIES

COG – Community	Replacement of Windows	Households	3 – Public	200,000
-----------------	------------------------	------------	------------	---------

Housing Division	and Doors for Residents		Facilities	
VALLEYLIFE	Upgrade Residential Group Homes	Persons w/ Disabilities	9 – Public Facilities	90,000
A New Leaf	West Valley Counseling Center	Individuals	1 – Public Facility	200,000
COG – Code Compliance Department	Code Enforcement within Redevelopment Area	Households	375- Households	75,000
St. Mary’s Food Bank Alliance	New Cooler Compressor & Facility Upgrades	Households	1 – Public Facility	52,500
COG – Field Operations Division	Paving Group A – 65 th , W. Sierra Vista, McLellan & Tuckey Lane	Households	1 – Public Infrastructure	314,272
TOTAL CDBG FUNDING FOR PHYSICAL IMPROVEMENT ACTIVITIES				\$1,666,973

COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM (CDBG)

**CDBG FY 2010-2011 FUNDING ALLOCATIONS
ADMINISTRATION ACTIVITIES**

Agency	Activity Name	CDBG Funding
COG – Community Revitalization Division	Grant Administration	432,414
COG – Community Revitalization Division	Fair Housing Counseling	15,000
TOTAL CDBG FUNDING FOR ADMINISTRATION ACTIVITIES		\$447,414
GRAND TOTAL FOR ALL CDBG-FUNDED ACTIVITIES		\$2,437,071

HOME INVESTMENT PARTNERSHIPS (HOME) PROGRAM

**HOME FY 2010-2011 FUNDING ALLOCATIONS
HOUSING RELATED ACTIVITIES**

Agency	Activity Name	Target Group	Annual Action Plan Goals	HOME Funding
Habitat for Humanity	Affordable Housing Land Acquisition & Site Improvements	Households	5-Housing Units	129,072
Arizona Bridge to Independent Living (ABIL)	Glendale Lofts	Households	28-Housing units	300,000
Newtown Community Development Corporation	Newtown Community Land Trust Homeownership Project	Households	4-Housing units	129,071
COG – Community Revitalization	Residential Rehab Activities & Replacement Housing Programs	Households	7-Households	100,000
TOTAL HOME FUNDING FOR HOUSING-RELATED ACTIVITIES				\$658,143

**HOME FY 2010-2011 FUNDING ALLOCATIONS
PROGRAM ADMINISTRATION ACTIVITIES**

Agency	Activity Name	HOME Funding
COG – Community Revitalization Division	HOME Program Administration	43,876
TOTAL HOME FUNDING FOR ADMINISTRATION ACTIVITIES		\$43,876

GRAND TOTAL FOR ALL HOME-FUNDED ACTIVITIES				\$702,019
EMERGENCY SHELTER GRANTS (ESG) PROGRAM				
ESG FY 2010-2011 FUNDING ALLOCATIONS				
HOMELESS ASSISTANCE ACTIVITIES				
Operational Costs for Homeless Service Activities				
Agency	Activity Name	Target Group	Annual Action Plan Goals	HOME Funding
Central Arizona Shelter Services (CASS)	CASS Emergency Shelter Services	Homeless/ Operational Shelter Costs	600- Individuals	25,000
Homeward Bound	Shelter Operations	Homeless/ Operational Shelter Costs	25-Individuals	20,000
A New Leaf	Faith House Emergency Shelter	Homeless/ Operational Shelter Costs	20-Individuals	48,101
TOTAL ESG FUNDING FOR HOMELESS ASSISTANCE ACTIVITIES				\$93,101
ESG FY 2010-2011 FUNDING ALLOCATIONS				
PROGRAM ADMINISTRATION ACTIVITIES				
Agency	Activity Name			HOME Funding
COG – Community Revitalization Division	ESG Program Administration			4,896
TOTAL ESG FUNDING FOR ADMINISTRATION ACTIVITIES				\$4,896
GRAND TOTAL FOR ALL ESG-FUNDED ACTIVITIES				\$97,997
GRAND TOTAL FOR ALL HUD ACTIVITIES				\$3,237,087

Institutional Structure

1. Describe actions that will take place during the next year to develop institutional structure.

Program Year 1 Action Plan Institutional Structure response:

The city will continue its successful efforts to build capacity and develop institutional structure. These include fostering and maintaining the city’s existing partnerships and networks (described below) and supporting the goals and needs of the city’s public housing authority.

Community Development Advisory Committee (CDAC). The CDAC, a citizen committee appointed by the Mayor and City Council to oversee the annual grant application process, provides valuable citizen participation in the CDBG and HOME funding process. The CDAC conducts public hearings, reviews funding requests, and makes recommendations to the Council on resource allocation. Their dedicated

efforts ensure that community needs are identified, carefully considered, and properly addressed.

Glendale University. Glendale University is an innovative program, which allows citizens to become more familiar with local municipal government. Staff members present classes from all city departments. Citizens learn about local policies and procedures related to taxes, neighborhood revitalization, city services, planning, budgeting, decision-making and all topics related to the operation of a municipal government. Since the city began this program in 1997, more than 550 residents have graduated from this education program.

Housing and Emergency Services Partnership. St. Vincent de Paul, OLPH; Homeward Bound and the Community Action Program provides rent and/or utility assistance for Glendale residents that are facing the threat of becoming homeless.

Intergovernmental Coordination. Glendale coordinates CDBG and HOME-funded public improvement projects with numerous city departments. Projects are coordinated through intergovernmental agreements with departments such as Engineering, Human Resources, Public Safety, Parks and Recreation, Community Partnerships, Building Safety and the Community Action Program.

Maricopa County HOME Consortium. One of the greatest coordinated efforts to enhance community development and provide affordable housing is the Maricopa HOME Consortium. All Consortium members are entitlement jurisdictions receiving CDBG and HOME funds. The efforts of the HOME Consortium, Maricopa County and the cities of Chandler, Glendale, Peoria, Tempe, Scottsdale and the Town of Gilbert have been combined to produce coordinated projects on a regional scale. Project coordination has also extended into other areas of intergovernmental cooperation at the federal, state and local levels; with substantial interaction occurring between the HOME Consortium and designated Community Housing Development Organizations (CHDO's) and non-profit subrecipients.

Glendale Police Community Action Teams. The Community Action Teams (CATs) were created in 1994. Currently, there are seven CATs that consist of one police officer and one civilian crime prevention specialist. These teams serve as problem solvers that utilize team building and community resources to solve neighborhood and business problems.

Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 1 Action Plan Monitoring response:

The city will continue to employ the following actions during FY2010-FY2011 to monitor its housing and community development projects to ensure long-term compliance with program requirement and comprehensive planning requirements:

Grantee Compliance/Monitoring Plan:

Consolidated Annual Performance and Evaluation Report (CAPER). Each fiscal year the city prepares a Consolidated Annual Performance and Evaluation Report (CAPER) to illustrate how the city utilized CDBG, ESG, HOME/ADDI, and other available resources during a particular fiscal year. In addition, the CAPER assesses actual program accomplishments and compares them to the goals and objectives identified in the city's Annual Action Plan and in the Five-Year Consolidated Plan.

Monthly IDIS "drawdowns." The city has an internal program goal of completing, at a minimum, twelve CDBG Requests for Reimbursement (drawdowns). The "drawdowns" are electronically submitted to HUD via the computer-based Integrated Disbursement and Information System (IDIS).

Quarterly IDIS reporting. Program accomplishments are reported to HUD via IDIS on a quarterly basis.

Grantee desktop monitoring. Staff provides technical assistance and "desktop" monitors all monthly billings processed for city operated CDBG, ESG, and HOME/ADDI funded programs.

Subrecipient Compliance/Monitoring Plan:

Subrecipient Orientation

1. During the grant application process, subrecipients attend an orientation seminar designed to provide technical assistance in developing successful grant applications. In addition, regulatory requirements of the CDBG, ESG and HOME programs are discussed at this orientation seminar.
2. Staff also provides one-on-one consultation with potential subrecipients to assist in application development.

Subrecipient pre-award screening. Prior to the award of funds, all subrecipients receive a pre-contract review to assess the capacity of the agency's administrative and fiscal management systems to successfully complete the proposed activities. This requirement pertains to subrecipients, whether they are involved in a general competitive application process, or in a more selective request for proposal process.

Post-award monitoring

1. Ongoing "desktop" monitoring and technical assistance is provided on a continual basis as monthly billings are reviewed and processed.
2. On-site monitoring visits are conducted on an annual basis. During FY2010-FY2011, the division's goal is to conduct approximately six (6) on-site formal monitoring visits and additional on-site technical visits as needed, based upon risk assessments of the contracted agencies. The city will utilize the Maricopa HOME Consortium monitoring tool during the formal monitoring visits. This monitoring tool will be modified accordingly to reflect the relationship with the City of Glendale's subrecipients.

It is in the city's best interest that our subrecipients administer their programs as efficiently as possible. To assist our partners by providing additional suggestions and guidance, the city may contract with outside professionals/consultants to accompany staff, while conducting comprehensive business audits/monitorings.

3. Public facility and infrastructure projects with overlay statutory requirements such as Davis-Bacon, Uniform Relocation Act, Environmental Review, and Section 3, etc., will be implemented, administered and monitored for compliance with the appropriate statutes and regulations.

4. Projects administered by city departments will be monitored through city auditing procedures.

Lead-based Paint

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

Program Year 1 Action Plan Lead-based Paint response:

HUD has regulations to protect children from the hazards of lead-based paint in federally-funded projects. HUD continues to provide training for compliance with these regulations. Staff from the city's Community Revitalization Division has attended trainings and is currently in compliance with these regulations. In addition, the city continues to provide the required notices and information about the hazards and risks of lead-based paint to all program participants.

During FY2010-FY2011, the city will reduce lead-based paint risk in 27 single family housing units that are rehabilitated under the city's Roof Repair/Replacement, Residential Rehabilitation, and Exterior Improvement Programs.

HOUSING

Specific Housing Objectives

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

The city's Five-Year Housing Goals and Objectives include the following. Specific performance measures (e.g., number of households assisted and units produced) appear at the end of this section and in the required HUD tables.

City of Glendale Housing Goals and Objectives

Strategy 1. Provide homeless support services across the entire spectrum of need, from homelessness to self-sufficiency, with the continued emphasis on homeless prevention.

- Continue to support existing emergency shelters that meet established performance measures
- Continue to provide shelter and supportive services to persons who are homeless, including victims of domestic violence
- Assist persons who are homeless in the transition to permanent housing
- Provide emergency assistance and counseling to households of homelessness
- Support the Maricopa Continuum of Care and countywide nonprofits that provide services to persons who are homeless, including chronically homeless

Strategy 2. Increase the variety and amount of housing stock that accommodates seniors and persons with disabilities.

- Provide accessibility improvements to allow seniors and persons with disabilities to live independently in their own homes
- Continue efforts to develop diverse housing products for seniors and persons with disabilities
- Encourage the increased use of universal design and visibility standards in new construction

Strategy 3. Increase the availability of affordable, quality housing stock.

- Continue to utilize private and non-profit partners to provide financial services that leverage federal resources (i.e., a revolving loan fund program)
- Improve and preserve existing housing stock through rehabilitation and emergency repair and home improvement programs
- Support the public housing authority's capital improvement needs, resident initiatives and supportive services
- Continue strong code enforcement and monitoring of substandard, multifamily properties
- Reduce the number of single family homes with lead-based paint risk through the city's housing rehabilitation program
- Facilitate the demolition and/or clearance of substandard structures that will allow for future development benefiting low-to moderate-income households and to assist in the removal of slum and blight

Strategy 4. Increase homeownership

- Support the city's public housing's efforts to move participants into homeownership
- Provide or identify sources for downpayment assistance and related costs to qualified first-time homebuyers
- Support land acquisition, infrastructure development, property acquisition and rehabilitation programs related to development of affordable single family housing

Available resources. To achieve the goals and objectives identified above, the city will use a combination of federal, state, county and city funds.

Federal funds – Federal assistance will largely consist of funds the housing authority will receive for Section 8 vouchers and certificates for public housing, the Community Development Block Grant Program, the HOME Investment Partnerships Program, and the Emergency Shelter Grants Program. The housing authority funds will be used to assist

the city's lowest income households with rental assistance. CDBG monies will be used for a combination of activities to provide services to special needs populations, rehabilitate housing and provide downpayment assistance to low- and moderate-income populations and provide community development improvements in targeted redevelopment (low- and moderate-income) areas. HOME monies will be used for single family property acquisition and rehabilitation and site improvements for single family affordable housing. ADDI funds will be used for downpayment assistance for low-income households. ESG funds will be used for emergency assistance for households at-risk of homelessness and for shelter and transitional housing operations.

State funds – The city will utilize funds from the state Low-Income Home Energy Assistance Program (LIHEAP) to assist low-income households with water bills, deposits and replacements of evaporative coolers.

County funds – The city's Community Action Program (CAP) expects to receive funding under federal self-sufficiency programs that are administered by Maricopa County.

City funds – The city expects to dedicate approximately \$3 million to fund internal housing and community development activities related to public housing provision, code compliance, neighborhood revitalization, housing revitalization and self-sufficiency programs. In addition, the city provides approximately \$3,071,911 of General Fund monies for emergency shelter operations, homeless prevention activities, affordable housing development, food services and cultural exchange programs.

Private funds – The city expects to receive a variety of private funds to leverage for housing and community development activities. These range from donations on behalf of Glendale residents (through utility bill contributions), public housing unit rental revenue, HOME project proceeds, HOME matching funds, and private donor contributions.

A table detailing the dollar amounts of each of these resources appears at the end of this section.

Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Program Year 1 Action Plan Public Housing Strategy response:

During FY 2009-2010, the housing authority did not receive any Resident Opportunities and Self Sufficiency (ROSS) grant funding. The housing authority also receives city funding to address rehabilitation needs. In FY2010-FY2011, the city will allocate \$200,00 to provide for the replacement of windows and exterior doors with energy efficient windows and doors in the three city public housing projects.

The Glendale public housing authority is not designated as “troubled” by HUD. It has been declared a “high performance” agency by HUD for 14 out of the last 15 years.

Barriers to Affordable Housing

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 1 Action Plan Barriers to Affordable Housing response:

The city mitigates the barriers to affordable housing development through subsidies to developers of affordable housing, density bonuses, land write-downs and/or financing for affordable housing, funding for accessibility improvements, employment programs to raise incomes, and educational and outreach activities to reduce NIMBYism as related to affordable housing. Members of the City Council have a commitment to providing safe, sanitary and decent housing to Glendale residents and work to reduce city barriers to affordable housing development.

HOME/ American Dream Down payment Initiative (ADDI)

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
 - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
 - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
 - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
 - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
 - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.

- f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
 - a. Describe the planned use of the ADDI funds.
 - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
 - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Program Year 1 Action Plan HOME/ADDI response:

1. The City of Glendale has received federal funds through the Maricopa HOME Consortium of which Glendale is a member. In addition to the eligible activities described in § 92.205, the city uses a portion of the HOME funds to cover applicable administration costs to run the program.

2. As a member of the Consortium, a standard policy outlining the Recapture/Resale provisions has been adopted. A house purchased using HOME or ADDI funds for downpayment or other eligible assistance that is sold during the period of affordability will be subject to the selected provisions, and will be secured with properly recorded instruments. This policy is consistent with HUD regulation 24 CFR 92.254. All income received from HOME funded activities, such as funds recaptured because housing no longer meets affordability requirements, shall be considered program income and subject to the program income requirements set forth in HOME Program regulations.

3. The ADDI Program has no provisions that allow for debt refinance secured by multifamily housing. The program is a first-time homebuyer program targeting to low- to-moderate-income citizens purchasing a single-family residence. The current emphasis is to utilize private or non-profit lenders to refinance the existing debt of our single-family rehabilitation programs applicants if needed.

4. a) The City of Glendale's American Dream Downpayment Initiative (ADDI) Program was developed to increase homeownership among our low to moderate-income homebuyers within the City of Glendale. By providing financial incentives to first-time homebuyers, the city continues to investment in Glendale's neighborhoods, and is an important component towards our revitalization efforts.

ADDI will provide deferred loans to eligible first-time homebuyers who wish to purchase their primary residence, as an owner-occupant within the incorporated boundaries of the city. These loans can be used for down payment assistance, prepaid expenses, reasonable closing costs, etc.

b) The city uses a comprehensive marketing strategy that includes brochures, television advertisement on the city network, neighborhood meeting, signage, door hangers, and other methods. The division is currently working with the Glendale Housing Authority to assist qualifying Section-8 Voucher Program recipients and public housing residents with downpayment assistance to help them move towards homeownership and financial independence.

c) The current program requires the borrower to be pre-qualified through a mortgage company to purchase a home within their income level. Homebuyer counseling will be provided after establishing the applicant's need. Proof of attendance and completion must be provided prior to the loan closing. The first-time homebuyer will be required to contribute private/non-program funds towards the purchase. Applicants will go through a financial analysis process to ensure they are capable of providing for upkeep, maintenance, and the typical costs associated with homeownership. The borrower is responsible for securing a fixed-rate or fixed-term mortgage. The individual loans will be screened to identify and prevent predatory lending. Impound accounts will be used as needed. Minor adjustments to improve the program will be considered if needed to achieve our goals and meet benchmarks. Additional HOME funds may be used to supplement this program.

HOMELESS

Specific Homeless Prevention Elements

*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

Program Year 1 Action Plan Special Needs response:

The primary sources of funding the City of Glendale will have available for programs that assist the homeless are CDBG, ESG and Continuum of Care grants through participation in the Maricopa County Continuum of Care process. The City of Glendale will allocate \$2,237,071 of CDBG funding and \$97,997 of ESG funding in FY2010-FY2011 toward programs to assist persons who are homeless and who are at imminent risk of homelessness. Together, these funds are expected to benefit an estimated 5,000 individuals and 2,675 households. These funds will be used for drug/alcohol treatment, transitional housing support, emergency assistance, counseling, and job skills development. A full description of these activities and the organizations funded appears at the end of this section.

Glendale’s plan to assist persons who are homeless and at imminent risk of homelessness follows:

1. Homeless – The city will continue to participate and financially support organizations involved in the Maricopa Continuum of Care process. The Continuum has adopted a Plan to end chronic homelessness and is monitoring its progress in achieving the goals. As an inner-ring suburb with fewer homeless services and needs than metropolitan Phoenix, Glendale’s most effective role in ending chronic homelessness is to lend financial support to organizations in the Continuum, provide ESG funding to shelters in Glendale and work to prevent additional homelessness through homeless prevention programs.

2. Risk of homelessness – Glendale will continue to dedicate CDBG and ESG funds to homeless prevention activities, which include emergency rent/utility assistance, counseling and referral services.

CDBG FY 2010-2011 FUNDING ALLOCATIONS FOR PUBLIC SERVICES ACTIVITIES				
Agency	Activity Name	Target Group	Annual Action Plan Goals	CDBG Funding
Homeless				\$60,000
Central Arizona Shelter Services (CASS)	Men’s Outreach Shelter	Homeless	325-Individuals	15,000
Society of St. Vincent de Paul, OLPH	Keeping Families United	Homeless	300-Individuals	45,000
Domestic Violence				\$41,050
Community Information and Referral	CONTACS Shelter Hotline	Domestic Violence	2,663-Individuals	10,000
Chrysalis	Non-Residential Counseling Programs	Domestic Violence	115-Individuals	10,250
A New Leaf	Faith House Emergency Shelter	Homeless & Domestic Violence	20-Individuals	20,800
TOTAL CDBG FUNDING FOR HOMELESS ASSISTANCE ACTIVITIES				\$101,050

ESG FY 2010-2011 FUNDING ALLOCATIONS HOMELESS ASSISTANCE ACTIVITIES				
Operational Costs for Homeless Service Activities				
Agency	Activity Name	Target Group	Annual Action Plan Goals	HOME Funding
Central Arizona Shelter Services (CASS)	CASS Emergency Shelter Services	Homeless/Operational Shelter Costs	600-Individuals	\$25,000
Homeward Bound	Shelter Operations	Homeless/Operational Shelter Costs	25-Individuals	\$20,000
A New Leaf	Faith House Emergency Shelter	Homeless/Operational Shelter Costs	20-Individuals	\$48,101
TOTAL ESG FUNDING FOR HOMELESS ASSISTANCE ACTIVITIES				\$93,101

GENERAL FUND				
General Fund FY 2010-2011 Funding Allocations For				
Agency	Activity Name	Target Group	Annual Action Plan Goals	HOME Funding
Central Arizona Shelter Services (CASS)	Single Adult Emergency Shelter Operations	Homeless	600	\$52,500
YWCA of Maricopa County	Meals on Wheels Program	Non-homeless Special Needs	825	\$48,500
TOTAL GENERAL FUND ACTIVITIES				\$101,000

Emergency Shelter Grants (ESG)

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

Program Year 1 Action Plan ESG response:

N/A for the City of Glendale.

COMMUNITY DEVELOPMENT

Community Development

*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.

2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 1 Action Plan Community Development response:

Please see the Community Development Needs table that appears in the last section of the City of Glendale Five-Year Consolidated Plan. Because the table is limited in its ability to link the city's Strategic Plan and Action Plan specific goals and objectives, a separate table appears at the end of the Action Plan which better demonstrates how the city will achieve its goals.

City of Glendale Community Development Goals and Objectives

Strategy 1. Improve and maintain the city's neighborhoods.

- Rehabilitate single family properties owned by special needs and low- and moderate-income households
- Improve qualifying neighborhoods through infrastructure improvements such as streetscaping, traffic calming, streetlights, landscaping and similar activities
- Facilitate the development of infill housing and encourage mixed income opportunities
- Facilitate the demolition and/or clearance of substandard structures that will allow for future development benefiting low-to moderate-income households
- Facilitate commercial revitalization and adaptive reuse of commercial properties, with a potential for a mixed-income housing component

Strategy 2. Provide housing assistance and supportive services to the city's special needs populations.

- Provide supportive services to at-risk youth and youth who have been abused and neglected, including health care and juvenile offender programs
- Provide home and community based services to seniors and persons with disabilities (i.e., respite programs for caregivers, food assistance, and accessibility programs)
- Assist with operational and capital expenses of nonprofit organizations serving persons with special needs
- Support referral and informational services that provide information to persons with special needs and low- to moderate- income households

Strategy 3. Increase employment opportunities/business development for the city's eligible residents.

- Partner with existing non-profits for capacity building, technical assistance (i.e., public-nonprofit partnership models) and assisting with facility planning
- Support workforce development by partnering with non-profit providers of affordable, quality childcare/ adult day care

- Partner with economic development non-profits to promote job skills development and training for unemployed and underemployed qualifying residents; and explore microenterprise assistance
- Partner with existing agencies to create employment opportunities for low- and moderate-income individuals by facilitating commercial revitalization and adaptive reuse of commercial properties

Available resources. To achieve the goals and objectives identified above, the city will use a combination of federal, state, county and city funds.

Federal funds – Federal assistance will largely consist of funds the housing authority will receive for Section 8 vouchers and certificates for public housing, the Community Development Block Grant Program, the HOME Investment Partnerships Program, the American Dream Downpayment Initiative, and the Emergency Shelter Grants Program. The housing authority funds will be used to assist the city’s lowest income households with rental assistance. CDBG monies will be used for a combination of activities to provide services to special needs populations, rehabilitate housing and provide downpayment assistance to low- and moderate-income populations and provide community development improvements in targeted redevelopment (low- and moderate-income) areas. HOME monies will be used for single family property acquisition and rehabilitation and site improvements for single family affordable housing. ADDI funds will be used for downpayment assistance for low-income households. ESG funds will be used for emergency assistance for households at-risk of homelessness and for shelter and transitional housing operations.

State funds – The city will utilize funds from the state low-income home energy assistance program (LIHEAP) to assist low-income households with water bills, deposits and replacements of evaporative coolers.

County funds – The city’s Community Action Program (CAP) expects to receive funding under federal self-sufficiency programs that are administered by Maricopa County.

City funds – The city anticipates dedicating General Fund monies of approximately \$2 million to fund internal housing and community development activities related to public housing provision, code compliance, neighborhood revitalization, housing revitalization and self-sufficiency programs. In addition, the city will provide approximately \$51,638 in General Fund monies for emergency shelter operations, homeless prevention activities, and food services programs.

Private funds – The city expects to receive a variety of private funds to leverage for housing and community development activities. These range from donations on behalf of Glendale residents (through utility bill contributions), public housing unit rental revenue, HOME project proceeds, HOME matching funds, and private donor contributions.

A table detailing the dollar amounts of each of these resources appears at the end of this section.

Antipoverty Strategy

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 1 Action Plan Antipoverty Strategy response:

The City of Glendale is committed to providing its lowest income residents with quality housing and neighborhoods, in addition to helping these residents move out of poverty and become self-sufficient. The city's numerous housing and community development programs are targeted to improving the housing and neighborhood conditions of low-income residents. In addition, the city funds activities directly related to reducing poverty by providing employment training and skills development, emergency assistance, self-sufficiency programs, youth programs - including those that target youth who are at-risk of poverty to help them make the right choices for their futures - and supportive services. During FY2010-FY2011, the city will provide funding to the following organizations as part of its anti-poverty efforts:

- Central Arizona Shelter Services (CASS)** – Job development services to homeless men and women so they may seek and maintain employment at a livable wage. Services include skills assessment, job-readiness training, employment support groups, access to job search tools
- Big Brothers/Big Sisters of Central Arizona** – This program provides mentoring to at-risk youth who may be living in poverty
- Boys and Girls Club of Metropolitan Phoenix** – After school program for at-risk youth
- YWCA of Maricopa County** – Activities for teenagers that promote healthy and positive lifestyles
- A New Leaf and Valley of the Sun YMCA** – Juvenile alternatives and first offender programs for youth
- Community Information and Referral** – Referral service for social services, including employment-related needs

The city works closely with its public housing authority, developers of affordable housing in the city, providers of supportive services, and Maricopa County jurisdictions to ensure that funds are used efficiently and are well-targeted to poverty reduction efforts.

NON-HOMELESS SPECIAL NEEDS HOUSING

Non-homeless Special Needs (91.220 (c) and (e))

*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

Please see the Non-Homeless Special Needs table that appears in the last section of the City of Glendale Five-Year Consolidated Plan. Because the table is limited in its ability to link the city's Strategic Plan and Action Plan specific goals and objectives, a separate table appears at the end of the Action Plan which better demonstrates how the city will achieve its goals.

Non-Homeless Special Needs Strategy. Provide housing assistance and supportive services to the city's special needs populations.

- Provide supportive services to at-risk youth and youth who have been abused and neglected, including health care and juvenile offender programs
- Provide home and community based services to seniors and persons with disabilities (i.e., respite programs for caregivers, food assistance, and accessibility programs)
- Assist with operational and capital expenses of nonprofit organizations serving persons with special needs
- Support referral and informational services that provide information to persons with special needs and low- to moderate income households

Available resources. To achieve the goals and objectives identified above, the city will use a combination of federal, state, county and city funds.

Federal funds – Federal assistance will largely consist of funds the housing authority will receive for Section 8 vouchers and certificates for public housing, the Community Development Block Grant Program, the HOME Investment Partnerships Program, the American Dream Downpayment Initiative, and the Emergency Shelter Grants Program. The housing authority funds will be used to assist the city's lowest income households with rental assistance. CDBG monies will be used for a combination of activities to provide services to special needs populations, rehabilitate housing and provide downpayment assistance to low- and moderate-income populations and provide community development improvements in targeted redevelopment (low- and moderate-income) areas. HOME monies will be used for single family property acquisition and rehabilitation and site improvements for single family affordable housing. ADDI funds will be used for downpayment assistance for low-income households. ESG funds will be used for emergency assistance for households at-risk of homelessness and for shelter and transitional housing operations.

State funds – The city will utilize funds from the state Low-Income Home Energy Assistance Program (LIHEAP) to assist low-income households with water bills, deposits and replacements of evaporative coolers.

County funds – The city's Community Action Program (CAP) expects to receive funding under federal self-sufficiency programs that are administered by Maricopa County.

City funds – The city anticipates dedicating General Fund monies of approximately \$2 million to fund internal housing and community development activities related to public housing provision, code compliance, neighborhood revitalization, housing revitalization and self-sufficiency programs. In addition, the city will provide approximately \$101,000 in General Fund monies for emergency shelter operations, homeless prevention activities, food services and cultural exchange programs.

Private funds – The city expects to receive a variety of private funds to leverage for housing and community development activities. These range from donations on behalf of Glendale residents (through utility bill contributions), public housing unit rental revenue, HOME project proceeds, HOME matching funds, and private donor contributions.

A table detailing the dollar amounts of each of these resources appears at the end of this section.

Housing Opportunities for People with AIDS

*Please also refer to the HOPWA Table in the Needs.xls workbook.

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 1 Action Plan HOPWA response:

N/A for the City of Glendale.

Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 1 Specific HOPWA Objectives response:

N/A for the City of Glendale.

Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.